

# Customer Satisfaction in Achieving Customer Loyalty through Mediation of Trust: An Empirical Study on Mobile Payment Users

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## ABSTRACT

*Indian online payment ecosystem has witnessed a very speedy growth in terms of acceptance as well as in volume especially post demonetization which has forced the sellers as well as buyers to switch to alternatives to the cash payments. Due to entry of global tech giants that are facilitating as aggregators for retail transactions, Indian digital payments system has gained an accelerated growth. The present study attempts to contribute to the knowledge of how customer satisfaction and trust influence loyalty as well as mediating effect of trust between satisfaction and loyalty in India. 200 valid responses were used to study the proposed relationship. The proposed hypothesis was tested using Partial Least Square Structural Equation Modelling using software SmartPLS. Our results confirm that customer loyalty of mobile payment users is directly influenced by customer satisfaction and trust. Further, customer trust mediates the relationship between customer satisfaction and customer loyalty. Therefore, mobile payment service providers should work on privacy and security related issue to develop trust of the customers which will further lead to customer loyalty.*

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**Keywords: Customer Satisfaction, Customer Loyalty, Customer Trust, Mobile Payment Service, SmartPLS, Structural Equation Modelling**

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## 1. INTRODUCTION

Indian online payment ecosystem has witnessed a very speedy growth in terms of acceptance as well as in volume especially post demonetization which has forced the sellers as well as buyers to switch to alternatives to the cash payments. Currently more than 120 Fintech firms operating in India have received more than 1 billion USD funding since 2015 (NASSCOM, 2016). Popular business models such as Mobile wallets and prepaid cash cards are becoming popularly acceptable and Mobile wallets has an expected opportunity of 6 billion USD by 2020 as over 130 million mobile wallets have already been issued (NASSCOM, 2016). With a recent initiative the Central Bank has provided license to 11 companies including Paytm for setting up payment Banks.

Until 2 years backs, only 40-50% of mobile owners used the internet on their handsets due to costlier data but since the mobile data has become cheaper especially after the entry of Jio Telecom giving the big telecom companies run for life competing it and hence providing a very competitive and affordable data to the customers making internet a basic need rather a luxury (Viswanathan, 2017)). A number of payment products launched in India in recent times, UPI is certainly a phenomenal innovation for the payment's ecosystem.

EY Fintech Adoption Index 2017, ranks India 2<sup>nd</sup> (52%) only after china (69%) in a list of 20 countries where as the World's average is 33%. Credit Suisse predicts India's digital payment Framework to grow 1 trillion USD by 2023, as various global Companies leap into the Indian Market. M-payment accounted for approximately 10 billion USD in financial year 2018 though the digital payment system in India currently aggregates to 200 billion USD.

In next 5 years, Payment integration in to well-known apps in India will boost the digital payment market climb to USD 1 trillion. Due to entry of global tech giants that are facilitating as aggregators for retail transactions, Indian Digital payments system has gained an accelerated growth.

Although the increasing competitiveness in mobile payment services in developing countries like India is motivating new players to serve the market. Literatures which may explain the formation of satisfaction, trust and loyalty concepts inadequately available and need further analysis.

## 2. LITERATURE REVIEW

Trusted processes are key determinants for successful e-commerce business. Therefore, e-commerce companies need to develop an environment where a customer can be certain about electronic transactions. Trust and satisfaction are the two elements for effective long-term relationships with customers (Balasubramanian et al., 2003). Trust, is a significant factor for any business type involving monetary transactions. The trust is even more significant in an online business transaction which is based on the customer's belief in a non-transparent online system. Satisfaction is an important factor, along with trust, for a successful, lasting customer relationship. Consumer satisfaction is formed by a psychological evaluation of expected product and service quality with the perceived quality the consumer actually receives (Oliver 1999, Parasuraman et al., 1988).

Particularly in banking sector, for achieving customer loyalty, one of the most significant factors is Customer satisfaction (Methlie & Nysveen (1999); Leverin & Liljander (2006); Ribbink et al. (2004)). Customer satisfaction is said to be an all-round evaluation on the basis of total buying and consumption experience about the perceived service or product performance in contrast to the expectation prior to the purchase over a period (Beerli et al., 2004). Flow, satisfaction and trust are variables that determine the mobile payment service's continuance intention (Zhou, 2003). System and service quality are the significant determining factor of the trust and satisfaction (Zhou, 2003; Chemingui & lallouna, 2013).

Kaur & Kiran (2014) in their paper established that customer satisfaction plays an important role in retention in context of Internet banking. According to the study, the 3 important constituents which generate Customer Loyalty are - customer Retention, Security and Virtual Banking, and Technology invasion. Out of these factors, the most important factor which affects loyalty of customer is Customer Retention. This has been also confirmed in previous researches (Zeithaml et al., 1996). The study reveals that customer satisfaction positively affects retention on Internet banking. Hence, banks should focus on providing customer satisfaction to online customers for better customer loyalty. According to results, the Customer satisfaction and Customer loyalty are interrelated phenomena.

To understand the complexity of relationship, various researches have been conducted to understand the factors which retain bank customers (Beerli et al., 2004). The result confirms that that the customer satisfaction is the strongest one besides switching costs.

Liebana-Cabanillas et al. (2014), proposed and evaluated an integrative framework that enables us to identify relative importance of factors such as convenience attitude, usefulness, external influences, trust and risk for new m-payment system adoption. In similar study, Riquelme & Rios (2010) asserted that usefulness, social norms and social risk are the factors that have a major impact on the Customer intention for acceptance of m-banking services. M-banking improves service delivery of Banks through several means such as reduction in service cost, savings of time, convenience of transaction and instant transaction alert which has improved the customer's satisfaction and relationship.

Ali et al. (2011) in their study confirmed the effects of satisfaction and proposed quality factors on consumer loyalty in Mobile Payment Systems. The research emphasized that satisfaction is a key factor for customer loyalty. It further, revealed that responsiveness and interactivity indirectly influence customer loyalty. Likewise, lack of trust is one of the most substantial hurdles for successful m-payment system (Gao & Waechter, 2017)

### **3. OBJECTIVES**

- To study the influence of customer satisfaction and trust on customer loyalty of mobile payment users.
- To study the mediating effect of trust between customer satisfaction and customer loyalty.

### **4. RESEARCH HYPOTHESES**

Several studies have shown that customer satisfaction and trust has a positive and significant relationship with loyalty (Amin et al., 2013; Gul, 2014; Hassan, 2013).

H1: Customer satisfaction positively influence customer loyalty of mobile payment users.

H2: Customer trust positively impact customer loyalty of mobile payment users.

Trust is an important factor along with satisfaction which influence customer loyalty. Trust in the electronic medium is believed to increase online customer loyalty (Ribbink et al., 2004). Trust mediates the relationship between satisfaction and loyalty (Leninkumar, 2017; Madjid, 2013).

H3: Trust mediates the association between customer satisfaction and customer loyalty.

## 5. RESEARCH METHODOLOGY

Instruments for this study were extracted from instruments used in the previous studies shown in Table 1. The wordings of the items in the scales have been changed to fit the mobile payment service. A five point Likert scale system was used for each item where 5 represents Strongly Agree and 1 represents Strongly Disagree. Instrument had 12 items related to the three constructs used in the study. Customer satisfaction, customer trust and customer loyalty are the three constructs used in the study. Customer Loyalty is the dependent constructs in the current study. List of item along with the respective construct are listed in Table 2.

**Table 1: Constructs Validity**

Constructs	Items Adapted from Author(s)
Customer Trust (CT)	Bagram (2010)
Customer Satisfaction (CS)	Donnelly (2009), Chandrashekar et al., (2007)
Customer Loyalty (CL)	Chandrashekar et al., (2007), Donnelly (2009)

**Table 2: List of item**

Construct	Item
Customer Loyalty (CL)	CL1 I have intention to recommend this payment service provider to others
	CL2 I have no intention to switch over to other payment service provider
	CL3 I like to use the services provided by this payment service provider
	CL4 will prefer new service offered by this payment service provider

<b>Customer Satisfaction (CS)</b>	<b>CS1</b>	Complaints are welcomed and individual attention is given to every customer complaint
	<b>CS2</b>	This payment service provider maintains personal relationship with the customer
	<b>CS3</b>	Periodic feedback review is sought after raising complaints
	<b>CS4</b>	I am satisfied with the overall interaction with customer care executive
<b>Customer Trust (CT)</b>	<b>CT1</b>	I feel secure while authorizing transactions with mobile payment service provider
	<b>CT2</b>	I prefer this payment service provider every time I make any financial transaction
	<b>CT3</b>	This payment service provider maintains the RBI norms fully
	<b>CT4</b>	I trust the know-how of this payment service provider

The data was collected from the residents of Delhi who had used mobile payment services at least once through a structured questionnaire. 200 valid responses were used to study the proposed relationship. The proposed hypotheses were tested using Partial Least Square Structural Equation Modelling using software SmartPLS. Structural Equation Modelling is a multivariate data analysis used in marketing research as it can test linear and additive causal models which are theoretically supported (Wong, 2013). Covariance based SEM (CB-SEM), Partial Least Square Structural Equation Modeling (PLS - SEM) are two widely used approaches to SEM. PLS SEM is best suitable for less restrictive distributional assumptions and small sample sizes (Sarstedt, 2014; Wong, 2013). Since the sample size is small (200), therefore SmartPLS is considered for analyzing the results in current study.

## 6. ANALYSIS

**Table 3: Respondents Statistics**

Gender		Education	
Male	54.17	High School and below	11.11
Female	45.83	Graduate	30.56
Age		Post Graduate and above	58.33
Young(<35Years)	76.39		
Old (>= 35 Years)	23.61		

Table 3 encapsulates the respondents' statistics. The respondents were about 54 percent male and 46 percent female. Similarly, approx. 76% of the respondents were classified as young users and approx. 24 % of them were old users. Further, approx. 58% of the respondents were Post graduate and above. Two models are available, i.e. measurement model and structural model to analyze using SmartPLS in SEM.

### **6.1. Measurement Model**

The reflective indicator is assessed on the basis of Indicator reliability, construct reliability, convergent validity and discriminant validity.

Outer Loading number is used to measure the Indicator reliability. This value should be 0.70 or higher, as per Hulland (1999), but a value of 0.4 or higher is acceptable in the case of exploratory research. Outer Loadings of all the indicators are demonstrated in Table 4. All of the values are above the recommended limit which confirms the indicator reliability. Furthermore, in PLS-SEM Internal Consistency Reliability is examined through the value of composite reliability. The value of composite reliability should be 0.70 or more. (Bagozzi & Yi, 1988). Table 4 depict the value of composite reliability. Composite reliability for customer loyalty (CL), customer satisfaction (CS) and customer trust (CT) are 0.925, 0.905 and 0.949 respectively. All of these values are above cutoff limit which confirms internal consistency reliability.

The value of the average variance obtained (AVE) examines convergent validity. It should be “0.5 or higher” (Bagozzi & Yi, 1988). AVE score for the latent construct are shown in Table 4. AVE score of CL (0.758), CS (0.705) and CT (0.823) are above the threshold level.

The Variance Inflation Factor (VIF) is used to measure the collinearity between the indicators. VIF values are presented in Table 4. All values are below 5, indicating no issues with collinearity among the indicators.

**Table 4: Measurement Model Statistics**

<b>Constructs</b>	<b>Indicators</b>	<b>Outer Loadings</b>	<b>Composite Reliability</b>	<b>Average Variance Extracted (AVE)</b>	<b>VIF</b>
<b>CL</b>	<b>CL1</b>	<b>0.922</b>	<b>0.925</b>	<b>0.758</b>	<b>3.557</b>
	<b>CL2</b>	<b>0.693</b>			<b>1.503</b>
	<b>CL3</b>	<b>0.925</b>			<b>4.385</b>
	<b>CL4</b>	<b>0.921</b>			<b>4.09</b>
<b>CS</b>	<b>CS1</b>	<b>0.73</b>	<b>0.905</b>	<b>0.705</b>	<b>1.47</b>
	<b>CS2</b>	<b>0.824</b>			<b>2.615</b>
	<b>CS3</b>	<b>0.911</b>			<b>3.471</b>
	<b>CS4</b>	<b>0.883</b>			<b>2.565</b>
<b>CT</b>	<b>CT1</b>	<b>0.912</b>	<b>0.949</b>	<b>0.823</b>	<b>3.702</b>
	<b>CT2</b>	<b>0.872</b>			<b>2.46</b>
	<b>CT3</b>	<b>0.922</b>			<b>4.161</b>
	<b>CT4</b>	<b>0.921</b>			<b>3.883</b>

Further, As per Fornell and Larcker (1981) “the square root of AVE of each latent variable should be greater than the correlations among the latent variables” to meet the discriminant validity. The square root of AVE is represented by diagonal components in Table 5, and non-diagonal components denote the correlation between latent variables. Discriminant validity has been accepted as it meets the above-mentioned criteria. Hence, indicator reliability, internal consistency reliability, convergent validity as well as discriminant validity of the model is established.

**Table 5: Discriminant Validity**

	<b>CL</b>	<b>CS</b>	<b>CT</b>
<b>CL</b>	<b>0.871</b>		
<b>CS</b>	0.797	<b>0.840</b>	
<b>CT</b>	0.774	0.749	<b>0.907</b>



## 6.2. Structural Model

Structural model is assessed based on the values of  $R^2$ , f Square, path coefficient. The coefficient of determination is  $R^2$  which is shown in Table 6. “ $R^2$  values of 0.75, 0.50 and 0.25 are considered as high, moderate and low” (Hair et al., 2011). R square value for CL is 0.706 which means that 70.6 % variance is explained by CS and CT. Similarly, R square value for CT is 0.561 which indicates that 56.1% variance is explained by CS.

**Table 6: Coefficient of Determination**

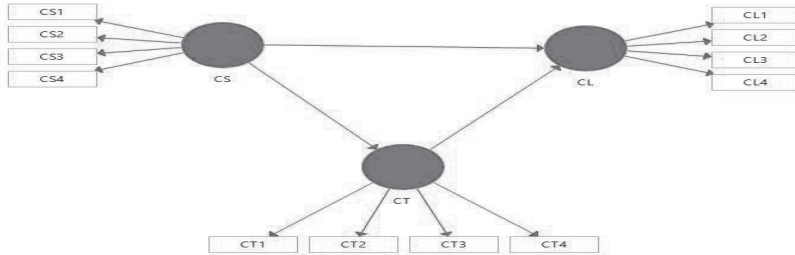
	$R^2$
<b>CL</b>	0.706
<b>CT</b>	0.561

Bootstrapping test examine the path relationships among the dependent and independent variables. Table 7 represents the results of bootstrapping. The association of customer satisfaction with customer loyalty ( $O = 0.641$ ,  $p = 0.000$ ) and customer trust ( $O = 0.836$ ,  $p = 0.000$ ) are significant at 5 % significance level and T statistics value greater than 1.96. Similarly, customer trust has positive significant relationship with customer loyalty ( $O = 0.304$ ,  $p = 0.004$ ). Therefore, we can say that customer satisfaction affects customer loyalty more than customer trust depending on effect size. Path Diagram of the current study is demonstrated in Figure 1.

**Table 7: Bootstrapping Results**

	Original Sample (O)	Sample Mean (M)	Standard Deviation (STDEV)	T Statistics ((O/STDEV))	P Values
<b>CS -&gt; CL</b>	0.641	0.654	0.096	6.702	<b>0.000</b>
<b>CS -&gt; CT</b>	0.836	0.835	0.040	21.152	<b>0.000</b>
<b>CT -&gt; CL</b>	0.304	0.291	0.104	2.931	<b>0.004</b>

**Figure 1: Path Diagram**



**6.3. Mediation Test**

In order to examine the mediation effect of customer trust on the relationship between customer satisfaction and customer loyalty, the criteria mentioned in Table 8 must be verified.

**Table 8: Mediation**

Existence of direct relationship between independent and dependent variables	Existence of indirect relationship between independent and dependent variables	Mediation Effect
Significant	Significant	Partial
Significant	Not Significant	No Mediation
Not Significant	Significant	Full Mediation

**Table 9: Indirect effect**

	Original Sample (O)	Sample Mean (M)	Standard Deviation (STDEV)	T Statistics ( O/STDEV )	P Values
CS -> CL	0.254	0.241	0.085	2.990	<b>0.003</b>

Indirect relationship between CL and CS is demonstrated in Table 9. The indirect relationship between CS and CL is significant at 5 % significance level and T statistics greater than 1.96. In our study, direct as well as indirect relationship between CS and CL variables are significant. Hence, there is a partial mediating effect between customer satisfaction and customer loyalty through customer trust.

## **7. CONCLUSION & IMPLICATION**

Our findings confirm that customer loyalty of mobile payment users is directly influenced by customer satisfaction and trust. Since the loyal customers are profitable, mobile service providers should enhance the customer loyalty through customer satisfaction and trust. In addition, the association between customer satisfaction and customer loyalty is partially mediated by customer trust. As the trust partially mediates, mobile banking service providers should pay attention towards consumer's trust which will further improve consumer's usage behavior. In this sense, they are also reluctant to be loyal as users of mobile payment apps are unwilling to trust. If mobile payment service provider can inculcate trust in its customers then they will recommend others being loyal to the service provider. The research findings suggest that customer loyalty of mobile payment services can be improved by enhancing the factors contributing towards customer satisfaction and trust. Therefore, mobile payment service providers should work on privacy and security related issue to develop trust of the customers which will further lead to customer loyalty. Achieving customer-oriented objectives is key for success in competitive business environment. This study has provided an opportunity for future studies on customer satisfaction, trust and loyalty of mobile payment service users which is at nascent stage in India. This study is also useful for the different stakeholders (Bank, mobile network operators, merchants, consumers of mobile payment) of mobile commerce.

## **8. LIMITATIONS**

Our study is based on the sample response of residents of Delhi. Therefore it may not generalize to other region. The replication of this study on wider scale with large sample is essential for further research which may provide different findings. Comparison of mobile payment users and non-users will give more understanding.

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